

# YOBE

## **BUSINESS ENABLING REFORM ACTION PLAN (BERAP) PLAN 2026**

-State Action on Business Enabling Reforms (SABER)  
Program-



# BERAP ACTION PLAN 2026



**His Excellency,  
Hon. Dr. Mai Mala Buni  
The Executive Governor of  
Yobe State  
Chairman, Ease of Doing  
Business Council**



**His Excellency  
Hon. Idi Barde Gubana  
Deputy Governor, Yobe State,  
Deputy *Chairman, Ease of  
Doing Business Council***

This BERAP was developed in consultation with the Private Sector in Yobe State.

A handwritten signature in blue ink, appearing to read "Idi Barde Gubana", written on a white rectangular background.

# REFORM AREAS



**Improved Land Administration and Land Investment Process**

**Reform 1**



**Increased Fibre Optic Network Deployment and Access To Broadband**

**Reform 2**



**Develop an effective framework for Public Private Partnerships**

**Reform 3**



**Improved Investment Promotion Environment**

**Reform 4**



**Increased transparency of official fees and procedures**

**Reform 5**



**Increased transparency of fees and levies and strengthened grievance redress**

**Reform 6**



**Simplification of State and Local Business Tax Regimes**

**Reform 7**



**Quick determination of commercial disputes**

**Reform 8**

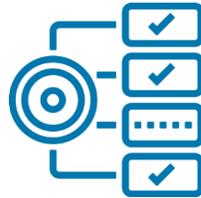
# BERAP ACTION PLAN



## Reform 1: Improved Land Administration and Land Investment Process



### Reform Objective



To enhance the efficiency, transparency and inclusivity of land administration and investment processes in Yobe State.

### Deliverables



1. Complete digitisation of 90% of all Certificates of Occupancy (CofOs) by December 2026 (Baseline: Current % of digital CofOs to be established by Q1 2026).
2. Introduce electronic issuance of CofOs with Geographic Information System (GIS) integration by Q4 2026.
3. Increase the proportion of new CofOs issued to female owners to at least 17% by December 2026 (Baseline: Current % of female-owned CofOs to be established by Q1 2026).
4. Execute at least one pilot project under the Framework for Responsible and Inclusive Land-based Investment in Africa (FRILIA) principles by Q4 2026.
5. Establish a land transaction service centre by Q2 2026.
6. Reduce the average processing time for land transactions by 30% from the 2025 baseline by December 2026.

### Expected Impact

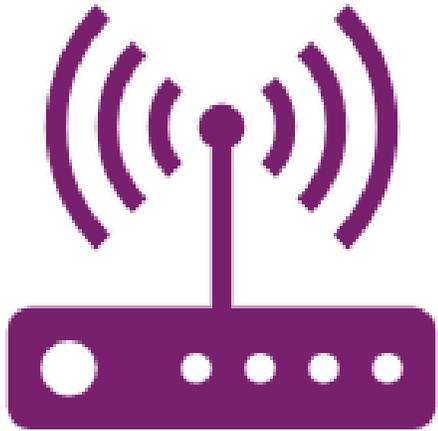


1. Increased transparency and a 25% reduction in corruption-related complaints in land administration (Baseline: 2025 complaint data).
2. Improved security of tenure, leading to a 15% increase in land use as collateral for business loans.
3. Enhanced gender inclusivity measured by a 5% increase in the number of women-owned businesses registered with land assets.
4. Attract and secure at least one new significant land-based investment (minimum value of \$500,000) using the FRILIA framework by the end of 2026 (Baseline: prior FRILIA-based investments).
5. A 40% improvement in citizen satisfaction scores related to land service efficiency (Baseline: 2025 satisfaction survey).

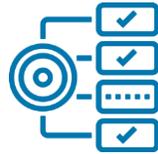
# BERAP ACTION PLAN



## Reform 2: Increased Fibre Optic Network Deployment and Access To Broadband



### Reform Objective



To reduce the average Right of Way (RoW) application approval time by 50% and increase fibre optic cable deployment by 25% by the end of 2026.

### Deliverables



1. A 100% of RoW applications processed through a new digital “single-window” platform by Q3 2026.
2. A dedicated dispute resolution mechanism for telecom infrastructure investments becomes operational by Q2 2026.
3. A Public-Private Dialogue (PPD) platform with internet service providers (ISPs), telecom operators and Ministries, Departments and Agencies (MDAs) holds at least 2 dialogue sessions annually starting Q2 2026.
4. A monitoring and compliance framework for RoW implementation is operational across all Local Government Areas (LGAs) by Q4 2026.

### Expected Impact

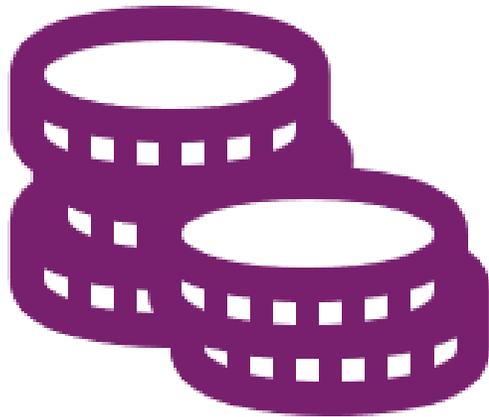


1. Reduction in average RoW application approval time by 50% from the 2025 baseline by the end of 2026.
2. A 25% increase in the kilometres of fibre optic cable deployed across the state by the end of 2026 (Baseline: 2025 deployment data).
3. A 15% increase in the number of telecom/ISP infrastructure projects initiated, leading to a 20% expansion in broadband coverage for businesses in the state capital and 10% in LGAs by 2027.

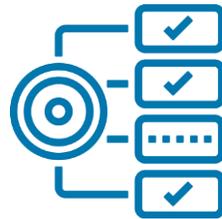
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## Reform 3: Develop an effective framework for Public Private Partnerships



### Reform Objective



To establish a functional Public-Private Partnership (PPP) framework to mobilise a minimum of \$20 million in private investment for state infrastructure by the end of 2026.

### Deliverables



1. Standardised PPP model contracts and risk-sharing templates approved and in use by Q2 2026.
2. A PPP project pipeline with a minimum of 10 projects published online by Q3 2026.
3. 50 MDA officers trained on PPP project preparation and contract management by Q4 2026.
4. A transaction advisory panel for complex PPP projects established and engaged in at least 2 projects by Q4 2026.
5. The first Yobe PPP investors' forum was successfully hosted in Q4 2026.

### Expected Impact



1. Reduction in the average project preparation and procurement timeline for PPPs by 25% by the end of 2027 (Baseline: to be established in 2026).
2. Mobilise at least \$20 million in private sector investment commitments through the PPP pipeline and investors' forum by the end of 2026.
3. Achieve financial close for at least 2 PPP projects from the pipeline by Q4 2027.

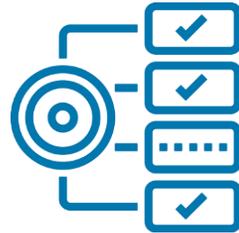
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## Reform 4: Improved Investment Promotion Environment



### Reform Objective



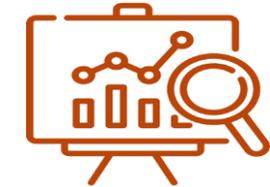
To position Yobe State as a competitive investment destination by improving investor services and promotion, aiming to rise 5 places in the national ease of doing business rankings.

### Deliverables



1. The Investment Portal will be upgraded with a GIS-enabled land bank and e-permitting by Q3 2026.
2. First Annual Investor Report published by Q4 2026.
3. At least 2 Investor Aftercare Forums held, engaging 50+ investors.
4. Yobe State Investment Promotion Agency (YAPPIP) staff trained and seconded to a global Investment Promotion Agency (IPA) exchange by Q2 2026.
5. Diaspora investment initiative launched, targeting \$5m inflows by Q4 2026.
6. Impact evaluation of 2025 reforms completed, with recommendations integrated into the strategy by Q2 2026.

### Expected Impact



1. Improve Yobe State's ranking on national ease of doing business indices by at least 5 positions by 2027.
2. Increase the number of new investment enquiries registered through the portal by 30% compared to 2025.
3. Increase the actualised investment value from diaspora initiatives to the targeted \$5 million by the end of 2026.

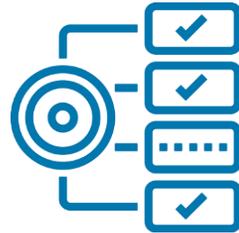
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## Reform 5: Increased transparency of official fees and procedures



### Reform Objective



To simplify business setup by reducing the business registration time by 70% and increasing new registrations by 25% within one year.

### Deliverables



1. A centralised One-Stop Business Registration Centre established by Q2 2026.
2. An online portal for business registration and permit acquisition will be launched by Q3 2026.
3. Partner with local chambers of commerce to conduct at least 4 outreach and sensitisation programs in 2026.

### Expected Impact



1. Reduce business registration time by 70% from the 2025 baseline in the first year of operation (by Q4 2026).
2. Increase the number of new business registrations by 25% compared to 2025.
3. Achieve a 90% satisfaction rate among users of the new registration services by the end of 2026.

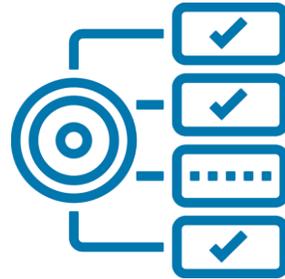
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## Reform 6: Increased transparency of fees and levies and strengthened grievance redress



### Reform Objective



To institutionalise an efficient grievance redress system, resolving 85% of complaints on time and increasing user satisfaction to over 80%.

### Deliverables



1. Strengthen the grievance redress portal with analytics for tracking complaint patterns by Q2 2026.
2. Institutionalise quarterly stakeholder review forums (private sector, Civil Society Organisations (CSOs), MDAs) with published communiqués starting Q2 2026.
3. Develop and enforce Key Performance Indicators (KPIs) for MDAs on complaint resolution, with performance scorecards published by Q4 2026.
4. Roll out continuous sensitisation campaigns (radio, town halls, online) throughout 2026.

### Expected Impact

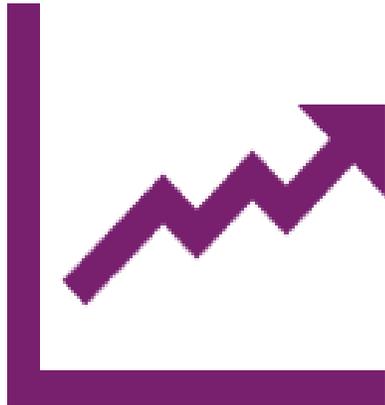


1. At least 85% of complaints resolved within stipulated timelines by the end of 2026 (Baseline: 2025 resolution rate to be established).
2. 40% increase in the number of citizens/businesses using grievance redress channels compared to the 2025 baseline.
3. Improve the user satisfaction rate with the redress mechanism to over 80% as measured by year-end surveys.

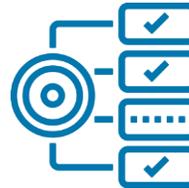
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## Reform 7: Simplification of State and Local Business Tax Regimes



### Reform Objective



To consolidate and digitise business-related taxes to improve transparency, increase compliance, and boost IGR from MSMEs by 25%.

### Deliverables



1. Expand the electronic tax platform with mobile payment integration and multi-channel access (USSD, POS, bank agents) by Q2 2026.
2. Develop a taxpayer verification and tracking system to reduce duplication by Q3 2026.
3. Establish a dedicated taxpayer support/helpdesk operational 24/7 by Q1 2026.
4. Achieve statewide adoption of the electronic tax system, with 70% of taxpayers using it by Q4 2026.

### Expected Impact



1. Reduce tax-related disputes by at least 50% through harmonisation and taxpayer support by the end of 2026 (Baseline: 2025 dispute numbers).
2. Increase Internally Generated Revenue (IGR) collection from Micro, Small, and Medium Enterprises (MSMEs) and investors by 25% through improved compliance and ease of payment by the end of 2026 (Baseline: 2025 IGR from this segment).

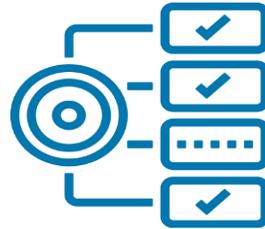
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## Reform 8: Quick determination of commercial disputes



### Reform Objective



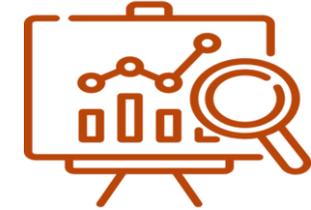
To strengthen the commercial justice system by reducing the average time for resolving eligible commercial disputes by 40%.

### Deliverables



1. Operationalise and expand small claim courts with trained judges and mediators by Q3 2026.
2. Develop an e-filing and case management system for commercial disputes, with 70% of new commercial cases filed and tracked digitally by Q4 2026.
3. Establish and publicise fast-track timelines (e.g., 30–60 days) for specific commercial dispute categories by Q3 2026.
4. Conduct a training for 50 judicial officers/Alternative Dispute Resolution (ADR) staff by Q2 2026.
5. Conduct sensitisation sessions with at least 500 businesses on dispute resolution options by Q4 2026.

### Expected Impact



1. Reduce the average time for resolving eligible commercial disputes by 40% by the end of 2026 (Baseline: 2025 average resolution time).
2. Increase the rate of out-of-court settlement for commercial disputes by 20% through enhanced ADR mechanisms.
3. Improve business confidence in the commercial justice system, with a 15-point increase in the "access to justice" score in the annual business perception survey.